

**ELDORADO BRASIL CELULOSE S.A.**

CNPJ/MF No. 07.401.436/0002-12

NIRE 35.300.444.728

Publicly Traded Company

Category B

**MINUTES OF THE BOARD OF DIRECTORS MEETING**

**HELD ON MAY 15, 2026**

1. **TIME, DATE, AND PLACE:** At 10:00 a.m. on May 15, 2026, at the headquarters of Eldorado Brasil Celulose S.A., located in the City and State of São Paulo, at Avenida Marginal Direita do Tietê No. 500, Block II, Basement, Room 18, Vila Jaguara, ZIP Code 05118-100 (“Company” or “Eldorado”).

2. **CALL AND ATTENDANCE:** Call waived due to the presence of all members of the Company’s Board of Directors at the meeting (“Meeting”), as provided for in Article 12, Paragraph 4, of the Company’s Bylaws.

3. **BOARD:** Upon verification of the quorum required to convene the Meeting, the Presiding Officers were composed of Mr. Aguinaldo Gomes Ramos Filho, Chairman, and Ms. Fabiana Blasiis, Secretary.

4. **AGENDA:** (i) To deliberate on the election of the Chairman and Vice Chairman of the Company’s Board of Directors, pursuant to Article 9, Paragraph 2, of the Company’s Bylaws, and Article 3 of the Internal Rules of the Board of Directors; (ii) To deliberate on the quarterly financial information for the three-month period ended March 31, 2026 (“ITR1T/26”), accompanied by the explanatory notes and the independent auditors’ report; (iii) To elect the members of the Company’s Executive Board for a new term, pursuant to Articles 15, item II, and 16, Paragraph 1, of the Company’s Bylaws, and Article 5, item II, of the Internal Rules of the Board of Directors.

5. **RESOLUTIONS:** The Chairman declared the Meeting duly convened. The members of the Board of Directors present declared that they had received and reviewed in advance the documentation relating to item (ii) of the Agenda and were ready to deliberate on the matters. The meeting then proceeded to the deliberations.

5.1. **Agenda Item (i):** Following discussions among the members of the Company’s Board of Directors, the following were elected: (A) unanimously, Mr. **Aguinaldo Gomes Ramos Filho**, a Brazilian citizen, married, businessman, holder of Identity Card No. 38,258.278-0 SSP/SP and registered with the Ministry of Finance’s Individual Taxpayer Registry (“CPF/MF”) under No. 394.840.458-55, with a business address in the City and State of São Paulo, at Avenida Marginal Direita do Tietê, No. 500, Vila Jaguara, ZIP Code 05118-100, to the position of Chairman of the Board

of Directors; and **(B)** unanimously, Mr. **Sergio Longo**, a Brazilian citizen, married, businessman, holder of Identity Card No. 6924425 SSP/SP and registered with the CPF/MF under No. 856.775.668-53, with a business address in the City of Barueri, State of São Paulo, at Avenida Sagitário, 743, 5th floor, ZIP Code 06476-073, to the position of Vice Chairman of the Company's Board of Directors.

5.2. **Agenda Item (ii)**: After reviewing the relevant documents pertaining to this Agenda Item (ii), the members of the Company's Board of Directors unanimously and without reservation approved ITR1T/26.

5.3. **Agenda Item (iii)**: Pursuant to Article 16, Paragraph 1, of the Company's Bylaws, the election of the following statutory executive officers was unanimously approved: **Mr. Carmine De Siervi Neto**, a Brazilian citizen, married, attorney, holder of Identity Card No. 039170354 SSP/BA and registered with the CPF/MF under No. 515.484.295-20, to the position of Chief Executive Officer and Investor Relations Officer; **Mr. Rodrigo Libaber**, Brazilian, married, economist, holder of Identity Card No. 87070496 IFP/RJ and registered with the CPF/MF under No. 021.810.727-79, to the position of Logistics and Commercial Officer; **Mr. Carlos Roberto Paiva Monteiro**, Brazilian, divorced, mechanical engineer, holder of Identity Card No. 80.506.731.71 SSP/RS and registered with the CPF/MF under No. 165.349.210-49, to the position of Industrial Technical Officer; and **Mr. Germano Aguiar Vieira**, Brazilian, married, forestry engineer, holder of Identity Card No. M-187.154 SSP/MG and registered with the CPF/MF under No. 167.032.516-49, to the position of Forestry Officer.

6. **MINUTES IN SUMMARY FORM**: It was unanimously approved by the members of the Board of Directors that the minutes of this Meeting be drawn up in summary form, pursuant to paragraph 1 of Article 130 of Law No. 6,404, of December 15, 1976, as amended.

7. **CLOSING**: With no further business to be addressed, the floor was opened to those who wished to speak, and since no one commented on the items in these minutes, the present minutes were read, approved by all present, and signed.

8. **BOARD MEMBERS PRESENT**: Messrs. Aguinaldo Gomes Ramos Filho, Sergio Longo, Francisco de Assis e Silva, and Marcio Antônio Teixeira Linares.

*"I certify that these minutes are a true copy of the original recorded in the appropriate book."*

São Paulo, May 15, 2026.

**Fabiana Blasiis**  
Secretary