

ELDORADO BRASIL CELULOSE S.A.

CNPJ/MF No. 07.401.436/0002-12

NIRE 35.300.444.728

Publicly Traded Company

Category B

**MINUTES OF THE BOARD OF DIRECTORS MEETING
HELD ON JUNE 9, 2026**

1. **TIME, DATE, AND PLACE:** At 10:00 a.m. on June 9, 2026, at the headquarters of Eldorado Brasil Celulose S.A., located in the City and State of São Paulo, at Avenida Marginal Direita do Tietê No. 500, Block II, Basement, Room 18, Vila Jaguara, ZIP Code 05118-100 (“Company” or “Eldorado”).
2. **CALL AND ATTENDANCE:** Call was waived due to the presence of all members of the Company’s Board of Directors at the meeting (“Meeting”), as provided for in Article 12, Paragraph 4, of the Company’s Bylaws.
3. **BOARD:** Upon verification of the quorum required to convene the Meeting, the Presiding Officers were composed of Mr. Aguinaldo Gomes Ramos Filho, Chairman, and Ms. Fabiana Blasiis, Secretary.
4. **AGENDA:** To authorize the merger of Eldorado into J&F S.A. (“J&F” and, together with the Company, simply, “Companies”), whether through a merger pursuant to Article 227 of Law No. 6,404, of December 15, 1976, as amended (“Corporations Law”), or through the transfer of a portion of Eldorado’s equity to J&F, pursuant to Article 229 of the Corporations Law (“Merger”).
5. **RESOLUTIONS:** Having complied with all formalities required by law and the Company’s Bylaws, the members of the Company’s Board of Directors, in line with the analyses and studies conducted by the management of the Companies and taking into account the measures already implemented by J&F, including the restructuring of J&F’s corporate governance, which involves the participation of Chief Executive Officers from the business segments wholly owned by J&F, including the pulp and logistics segments; the centralization of cash management for the business segments wholly owned by J&F under its Vice President of Administration and Finance, the members of the Company’s Board of Directors unanimously decided to authorize the Executive Boards of the Companies, *subject to approval* by the Companies’ General Meetings, to carry out the Merger. The Merger will be subject to obtaining all authorizations that the management of the Companies deem necessary, including approval of the Merger by the Companies’ shareholders.

6. **MINUTES IN SUMMARY FORM**: It was unanimously approved by the members of the Board of Directors that the minutes of this Meeting be drawn up in summary form, pursuant to paragraph 1 of Article 130 of Law No. 6,404, of December 15, 1976, as amended.

7. **CLOSING**: With no further business to be addressed, the floor was opened to those who wished to speak, and since no one commented on the items in these minutes, the present minutes were read, approved by all present, and signed.

8. **BOARD MEMBERS PRESENT**: Messrs. Aguinaldo Gomes Ramos Filho, Sergio Longo, Francisco de Assis e Silva, and Marcio Antônio Teixeira Linares.

"I certify that these minutes are a true copy of the original recorded in the appropriate book."

São Paulo, June 9, 2026.

Fabiana Blasiis
Secretary